# REGENERATIVE CAPITAL THEORY: Beyond Debt, Equity, and Grants

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## **ABSTRACT**

This paper introduces *regenerative capital* as a distinct paradigm of economic organisation. Regenerative capital refers to non-extractive, non-depletive, multi-cycle capital that strengthens institutions over time. It generalises the logic introduced by Perpetual Social Capital (PSC) — a zero-interest, non-liability, soft-repayable, indefinitely recyclable capital class — and articulates the theoretical principles that unify its behaviour across public finance, philanthropy, and institutional economics.

We argue that regenerative capital stands orthogonally to debt, equity, and grants: it preserves principal, avoids liability and interest burdens, and enables multi-cycle deployment of the same capital base. Building on PSC's formal model of capital evolution, social value productivity, and system-level return metrics including the System Internal Rate of Return (system IRR) and the System Value Multiplier (SVM), this paper develops a broader theoretical architecture.

Regenerative Capital Theory offers a unifying framework for understanding long-horizon institutional strengthening, the economics of non-extractive funding, and the possibility of capital structures that transcend fragility. The theory has implications for public finance, philanthropic design, climate resilience, scientific infrastructure, and the governance of commons institutions.

While PSC provides the first formal instantiation of regenerative capital, the theory developed here generalises beyond PSC and establishes the foundations of a wider capital architecture.

**Subjects:** econ.GN (primary); q-fin.GN (secondary)

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# 1. Introduction

# 1.1 The Limits of Traditional Capital Classes

Modern economies rely on a remarkably stable architecture of capital formation—**debt, equity, and grants**. These three classes are treated as exhaustive across public finance, corporate finance, and philanthropic theory. Yet each encodes a specific logic that makes it fundamentally ill-suited to the needs of mission-driven, public-good, and collective institutions.

### Debt: capability today, fragility tomorrow

Debt provides immediate capability but imposes **rigid future obligations**. Institutions must meet interest and principal payments regardless of service demand, revenue volatility, supply chain instability, or macroeconomic shocks. Debt thus:

- increases leverage and worsens balance-sheet fragility,
- constrains future borrowing capacity,
- elevates refinancing and interest-rate risks,
- induces underinvestment in capital-intensive capability,
- shifts institutional behavior toward short-termism.

For hospitals, councils, universities, community organisations, and research infrastructures, these dynamics systematically misalign with mission.

### Equity: incompatible with public-good mandates

Equity capital rests on **ownership transfer and profit distribution**. It is structurally incompatible with institutions whose missions explicitly:

- prohibit profit distribution,
- require public or community ownership,
- demand governance autonomy,
- cannot dilute control to external shareholders.

Thus equity is not a viable instrument for financing most of the world's public-good infrastructure.

## Grants: essential, but structurally depletive

Grants—government or philanthropic—fund crucial services but destroy capital after each use. They:

- create single-cycle impact only,
- require perpetual replenishment,
- generate planning instability due to episodic funding,
- do not build institutional resilience or capital bases,
- cannot compound over time.

Even extraordinarily effective grants cannot produce multi-cycle value because the underlying capital does not persist. As the PSC paper notes explicitly, *philanthropic capital cannot regenerate; it is structurally depletive*.

### The structural mismatch

Mission-driven institutions require:

- long-horizon capital,
- low fragility,
- no extractive pressure,
- stable multi-cycle funding,
- autonomy over capability formation,
- and the ability to compound past investments.

The traditional capital classes cannot jointly satisfy these constraints. Across sectors as diverse as health, scientific research, disaster resilience, education, and environmental infrastructure, institutions face a **systemic capital deficit**, not because capital is scarce, but because existing capital forms do not match their needs.

This paper introduces a new paradigm designed to fill this gap.

# 1.2 Fragility vs. Regeneration as Competing Logics of Capital

At the heart of contemporary finance lies a paradox: **the capital structures most widely used are also those most likely to amplify fragility**. Debt's extraction of interest, equity's claim on residual profits, and philanthropy's destruction of principal all produce *one-way flows* that deplete or strain the systems they fund.

Regenerative capital reverses this logic. Instead of extracting or destroying capital, it **builds** it.

## **Extractive logics of traditional capital**

- **Debt extracts interest** → institutions lose future cashflow.
- Equity extracts ownership → institutions lose governance.
- **Grants extract principal** → institutions lose capital itself.

Thus all three impose a form of **capital depletion**, whether financial (debt), governance (equity), or asset-based (grants).

## Regenerative logic

Regenerative capital is defined by:

- preservation of principal,
- multi-cycle redeployment,
- non-liability structures,
- soft, mission-aligned repayment expectations,
- long-horizon compounding of social value,
- strengthening rather than depleting institutional balance sheets.

In regenerative systems, capital acts less like a financial contract and more like a **durable** capability engine.

# 1.3 PSC as the First Fully Specified Regenerative Capital System

Perpetual Social Capital (PSC) is the first capital class to formalise this regenerative logic mathematically. The PSC framework demonstrates that capital governed by a recycling parameter  $R \in [0, 1]$  produces:

1. capital evolution:

$$C_n = C_0 R^{n-1}$$

2. social value generation:

$$S_n = kC_n$$

3. institutional net benefit:

$$E_n = \gamma C_n$$

4. system-level value accumulation:

$$TSV = \sum_{n=1}^{N} E_n + C_{N+1}$$

5. **system IRR and System Value Multiplier (SVM)**, comparing regenerative capital to debt and grants .

This structure has no analogue in traditional finance.

### Why PSC is foundational

### PSC provides:

- zero-interest capital,
- non-liability repayment,
- soft, mission-aligned obligations,
- indefinite recycling,
- balance-sheet strengthening,
- multi-cycle compounding,
- fragility reduction,
- empirically testable predictions.

Importantly, PSC's downside is equivalent to philanthropy (when R=0) but its upside scales with recycling, producing superior system-level outcomes for all R>0.

This boundary case does not invalidate regenerative systems but simply reduces them to one-shot philanthropic behaviour.

### From PSC to Regenerative Capital Theory

This paper incorporates the corrected PSC formulation in which recycling dynamics are modelled precisely using the geometric series. Regenerative capital's distinctiveness does not depend on surpassing debt at moderate R. Instead its structural properties—non-liability, non-extraction, fragility reduction, and multi-cycle continuity—hold across all recycling scenarios. That:

- defines a new category of capital formation,
- expands institutional economics and public finance theory,
- introduces a multi-cycle alternative to extractive systems,
- and establishes the conceptual foundation for a new field.

The remainder of the paper explores the definition, principles, historical lineage, and economic structure of regenerative capital as a coherent paradigm.

# 1.4 Contributions of This Paper

This paper makes seven distinct contributions to the study of capital systems, institutional economics, and public finance:

#### 1. Conceptual Contribution — A Fourth Capital Class

We introduce *regenerative capital* as a category orthogonal to debt, equity, and grants. Unlike existing capital forms, regenerative capital preserves principal, cycles across

multiple deployments, avoids extractive obligations, and strengthens institutional resilience over time.

### 2. Theoretical Contribution — A Unified Regenerative Logic

We formalise the defining properties of regenerative capital, distinguishing it from extractive and depletive capital structures. We provide a conceptual and mathematical basis for non-liability, soft-repayable, multi-cycle capital.

### 3. Formal Contribution — Mathematical Structure (Building on PSC)

Using the PSC framework, we derive capital evolution dynamics, social value functions, system-level value metrics, and the System Internal Rate of Return (system IRR). These demonstrate how regenerative systems generate positive-sum multi-cycle value.

### 4. Comparative Contribution — Regenerative vs Extractive Finance

We contrast regenerative dynamics with the fragility induced by debt, the ownership extraction of equity, and the single-cycle depletion of grants. This reveals a structural distinction not captured by existing theory.

### 5. Institutional Contribution — Governance Design Principles

We outline the institutional architecture required for regenerative systems to function: transparent ledgers, soft repayment norms, incentive-compatible governance, multi-institution capital pools, and non-coercive repayment design.

### 6. Applied Contribution — Cross-Sector Applications

We demonstrate how regenerative capital extends across public finance, climate resilience, digital public goods, scientific capability, community infrastructure, and innovation ecosystems.

### 7. Research Contribution — A Future Research Agenda

We articulate open questions in empirical measurement, behavioural dynamics, political economy, public finance theory, and international development, identifying an agenda for a new research field.

# 2. Defining Regenerative Capital

# 2.1 Conceptual Definition

Regenerative capital is defined as:

Capital that preserves its principal, generates recurring multi-cycle value, imposes no extractive burdens, strengthens institutions over time, and remains aligned with public-good missions.

It is characterised by six foundational traits:

#### 1. Principal Preservation

Capital remains available after use.

### 2. Multi-Cycle Redeployment

Capital flows repeatedly into productive use.

### 3. Non-Liability Structure

No legal obligation to repay; repayment is expectation-based.

### 4. Soft Repayment Mechanisms

Repayment is mission-aligned and flexible, not coercive.

### 5. System-Level Strengthening

Each cycle improves institutional resilience and capacity.

### 6. Alignment with Mission-Driven Systems

Capital is structured around institutional reality, not financial optimisation.

These traits establish regenerative capital as categorically distinct from existing capital classes.

# 2.2 Why Regenerative Capital Is Orthogonal to Existing Finance

Regenerative capital does not sit between debt, equity, and grants—it sits **outside** them.

### Debt vs. Regeneration

- Debt: capital + obligation + extraction.
- Regeneration: capital + soft expectation + preservation.

### Equity vs. Regeneration

- Equity: dilution + residual claim.
- Regeneration: no dilution, no residual claim.

## Grants vs. Regeneration

• Grants: capital is destroyed.

• Regeneration: capital persists.

## **Orthogonality**

Regenerative capital therefore defines a new axis in capital-structure space:

Logic Extractive? Preserves Multi-Cycle? Liabilit Principal?	?
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Debt	Yes	No	Yes (but extractive)	Yes
Equity	Yes	N/A	Yes (but extractive)	No
Grants	No (but depletive)	No	No	No
Regenerative Capital	No	Yes	Yes	No

No existing class satisfies the regenerative criteria.



 ${\it Click on a capital class to see examples. Regenerative capital uniquely combines all positive traits.}$ 

#### Paper Section 2.2 Figure 2: Capital Orthogonality Matrix Structural comparison across key dimensions showing regenerative capital's unique position Dimension Debt Grants Regenerative Equity × X ~ Value Extraction Principal Preservation Multi-Cycle Deployment X X Zero Liability Structure System Strengthening Mission Alignment ×

# 2.3 The Mechanisms of Regeneration

Regenerative capital operates through three mechanisms:

1. Recycling Function

Capital returns to a pool and is redeployed.

2. Non-Extractive Design

No interest, no profit claims, no capital depletion.

3. Balance-Sheet Accretion

Institutions become *stronger*, not weaker, with each cycle.

This is identical to the PSC dynamic where:

$$C_{n+1} = RC_n$$

and even partial recycling (0.5 < R < 0.9) generates powerful multi-cycle value streams.

These ranges generate multi-cycle value streams in social and mission-driven institutions, though commercial or shareholder-oriented systems typically exhibit behavioural patterns that push effective  $R_a$  (achieved R) far lower.

### 2.3.1 Theoretical vs Achieved Recycling Rates

Regenerative capital depends on a theoretical recycling parameter R that governs the mathematical model, but real systems operate with an achieved recycling rate R<sub>a</sub> determined by behaviour, governance, transparency, and institutional norms. This distinction is essential for interpreting system multipliers, system IRR, and long-horizon institutional behaviour. Soft repayment is not discretionary gifting; it is a non-coercive, norm-governed expectation embedded in institutional behaviour, closer to reciprocal capital stewardship than philanthropy.

# 2.4 Regeneration as a Capital Logic

Regenerative capital is based not on legal enforceability but on institutional alignment:

- mission drives repayment,
- transparency supports trust,
- soft norms replace coercive contracts.

This allows the emergence of capital dynamics that are *impossible* under traditional finance.

# 3. Historical Origins

To situate regenerative capital, we analyse historical precursors often mistaken for regenerative structures.

### 3.1 Microfinance: rotation but extraction

Microfinance scaled access to credit but:

- charges interest,
- introduces liability,
- extracts cashflow,
- creates borrower fragility.

It shares the multi-cycle concept but not the regenerative logic.

# 3.2 Rotating Savings and Credit Associations (ROSCAs)

Informal ROSCAs involve community-based pooling and rotation of capital. They exhibit:

- mutual trust,
- rotation across members,
- non-contractual obligations.

#### However:

- principal is not preserved systemically,
- the pool dissolves,
- capital does not grow.

They are *redistributive*, not regenerative.

# 3.3 Mutual Aid Societies

Mutual aid funds provide social insurance and solidarity, often through small recurring contributions. They embody resilience and reciprocity but do not generate:

- formalised capital cycles,
- · compounding social value,
- long-horizon principal preservation.

They are a cultural precursor, not a structural analogue.

# 3.4 Endowments: perpetuity without regeneration

Endowments preserve principal but rely on:

- investment returns.
- exposure to financial markets,
- risk-bearing instruments.

### Critically:

- principal is not redeployed directly,
- capital is not regenerative within the institution's productive cycle,
- perpetuity depends on market volatility rather than institutional productivity.

They achieve *financial* perpetuity, not *institutional* regeneration.

## 3.5 Commons Institutions

Ostrom's design principles show that communities can sustainably govern shared resources. These systems:

- avoid depletion,
- rely on norms and governance,
- sustain use across time.

Yet commons systems preserve resources, not capital.

They contain regeneration of ecological assets, not financial ones.

# 3.6 Why None Constitute Regenerative Capital

None of these historical examples satisfy the full regenerative conditions:

- principal preservation,
- multi-cycle redeployment,
- zero extraction,
- non-liability repayment,
- system-level strengthening,
- balance-sheet accretion,
- mathematically modelled,
- compatible with public-good institutions,
- deployable at large scale.

**PSC is the first system to exhibit all these properties**, making it the first true regenerative capital class.

PSC is the first regenerative structure with a formally specified recycling parameter R and a tractable achieved vs theoretical distinction.

# 3.7 Related Literature

Regenerative capital intersects multiple strands of economic theory, while remaining distinct from all of them.

### **Public-Good Economics and Non-Excludability**

Classical work by Samuelson (1954) and Buchanan (1965) frames public goods as requiring non-market provision. Regenerative capital contributes a capital mechanism capable of supporting non-excludable assets without taxation or debt.

### **Institutional Economics and Commons Governance**

Ostrom's work on common-pool resources demonstrates that communities can self-govern shared assets without depletion. Regenerative capital extends this logic to *financial* commons, introducing a renewable capital base governed through transparency and soft norms rather than enforceable contracts.

### **Social Finance and Impact Investing**

Impact finance, concessional loans, social impact bonds, and blended finance instruments seek to align capital with social outcomes but remain embedded within extractive or liability-based frameworks. Regenerative capital differs by eliminating extraction entirely and regenerating principal internally.

## **Endowment and Nonprofit Finance**

University and foundation endowments preserve principal while spending investment returns. Regenerative capital differs by deploying principal itself into productive capacity, regenerating value through soft obligations rather than financial markets.

# **Public Investment and Fiscal Theory**

Literature on long-run public investment (Arrow & Kurz; Mazzucato; Weitzman) highlights the social returns to capability-building. Regenerative capital offers a new fiscal instrument that supports perpetual capability without increasing public debt.

# **Development Economics and Climate Adaptation Finance**

Development finance often oscillates between grants and concessional loans, both of which create fragility or dependency. Regenerative capital introduces a non-extractive alternative suitable for multi-cycle climate adaptation and capability formation.

Across these literatures, no existing framework provides a mechanism that combines principal preservation, non-liability, soft repayment, and multi-cycle regeneration. This gap motivates the need for Regenerative Capital Theory as a fourth capital paradigm.

# 4. The Four-Capital Framework

# 4.1 Why a Fourth Capital Class Is Needed

Modern finance rests on a binary architecture — **debt–equity** — with **philanthropy** appended as a non-financial supplement. This architecture assumes capital is either:

- repayable with extraction (debt),
- repayable through ownership (equity),
- or not repayable at all (grants).

This trichotomy is treated as exhaustive across public finance, corporate finance, and impact finance. Yet it cannot describe systems where:

- principal returns without liability,
- capital redeploys indefinitely,
- social value compounds without extraction,
- institutions strengthen rather than weaken with capital inflow,
- capital cycles are **soft-governed**, not legally enforced.

This gap is formally demonstrated in the PSC model: no existing capital class permits principal regeneration with zero liability.

Thus we require a **fourth capital class** that does not fit the geometry of:

- debt fixed obligation + extraction
- equity ownership transfer + residual claim
- grants consumption + depletion

Regenerative capital is conceptually orthogonal:

it introduces **non-depletive capital formation**, a form not previously available to economic systems.

# 4.2 Classical Capital Classes

### 4.2.1 Debt

Debt operates as a contractual extraction mechanism: borrowers receive capital at time  $t_0$ , and creditors extract value over time through interest, seniority, and covenants. Debt:

- increases liabilities,
- raises leverage ratios,
- introduces refinancing and interest-rate risk,
- weakens balance sheets over long horizons,
- amplifies fragility under volatility or downturns.

PSC analysis shows how these features reduce institutional resilience and constrain future capability formation, especially in public-good systems such as hospitals and councils.

### **4.2.2 Equity**

Equity exchanges capital for:

- ownership,
- control rights,
- residual claims on future profit.

Equity is incompatible with mission-oriented institutions:

- no profit distribution is allowed,
- public mandate forbids ceding control,
- governance dilution is unacceptable.

Thus equity cannot finance most of the world's public-good capital base.

### 4.2.3 Grants

Grants provide essential support but rely on **capital destruction**: funds are spent once, producing one cycle of benefit.

#### Grants:

- have no compounding mechanism,
- require perpetual replenishment,
- create chronic planning instability,
- weaken long-horizon investment capacity,
- cannot preserve a capital base.

Thus, grants deliver impact but cannot build sustainable economic capability.

# 4.3 Regenerative Capital as the Fourth Class

Regenerative capital introduces a fourth mode of capital formation:

### Capital that regenerates, rather than extracts or depletes.

Its defining traits (laid out in Section 2) produce a qualitatively different economic behaviour:

- capital cycles,
- principal is preserved,
- no liabilities are created,
- institutions become more resilient,
- social value compounds across time,
- upside grows with recycling but downside remains identical to philanthropy.

Compared to grants, regenerative capital confers:

- multi-cycle value creation,
- endogenous long-term compounding,
- superior system value multipliers,
- stronger institutional balance sheets.

Compared to debt, regenerative capital confers:

- zero liability,
- zero interest,
- zero fragility amplification.

PSC is the **first operational manifestation** of this fourth class.

# 4.4 How the Fourth Class Unlocks Multi-Cycle Dynamics

The PCS model proves that regenerative capital has a geometric structure across time:

$$C_n = C_0 R^{n-1}$$

Where:

- R is realised recycling rate,
- n is cycle count or  $n = t/\tau$  in time-based terms,
- capital persists across multiple cycles for any R > 0. When 0 < R < 1, capital decays geometrically toward zero but supports substantial multi-cycle value; when R = 1 it remains constant across cycles.

Thus social value:

$$S_n = kC_n$$

and institutional benefit:

$$E_n = \gamma C_0 R^{n-1}$$

compound across cycles, and total system value:

$$TSV = \frac{\gamma C_0 (1 - R^N)}{1 - R} + C_0 R^N$$

demonstrates multi-cycle expansion even under imperfect recycling.

Debt and philanthropy cannot produce these dynamics:

- Debt creates extraction streams.
- Philanthropy eliminates the capital base.

Regenerative capital alone produces **positive-sum**, **non-extractive compounding**.

Thus the fourth capital class unlocks:

- infinite-horizon planning,
- durable capital bases,
- long-run institutional autonomy,
- system-level antifragility,
- vastly expanded value generation per dollar.

PSC outperforms one-shot philanthropy at R>0 and may match or exceed debt-based cumulative value only at high recycling rates (typically R  $\geq$  0.96), but its structural advantages—non-liability, non-extraction, and fragility reduction—hold independently of numerical comparison.

High recycling rates require strong behavioural governance, transparency, and institutional alignment. Without these, achieved  $R_a$  may drift downward toward grant-like behaviour, reducing system multipliers.

# 4.5 Summary

Regenerative capital:

- completes the capital taxonomy,
- introduces a new axis in financial architecture,
- enables multi-cycle capital productivity,
- removes extractive burdens from institutions,
- strengthens rather than strains balance sheets,
- and provides the formal engine behind PSC's empirical results.

# 5. The Economics of Regeneration

Regenerative capital introduces a distinct economic logic: capital that is *not depleted* through use, *not extracted* through interest or ownership, and *not constrained* by liabilities can instead cycle repeatedly through productive deployments. This section develops the economic architecture underlying regenerative capital, expanding the logic formalised in the PSC model into a general theory of multi-cycle, non-extractive capital dynamics.

Where traditional capital classes are built on depletion or extraction, regenerative capital is grounded in **recursion**. Each cycle generates social and institutional value while preserving the principal base. The economic consequences are profound, altering intertemporal allocation, fragility, institutional incentives, and the feasible set of long-horizon investments.

# 5.1 Multi-Cycle Deployment as a Structural Innovation

At the centre of regenerative economics lies the capital recursion:

$$C_n = C_0 R^{n-1}$$

where  $R \in [0, 1]$  is the recycling rate. This simple dynamic produces behaviour that no existing capital class can replicate:

- **Grants**: R = 0. One cycle only; capital disappears.
- **Debt/Equity**: *R* exists implicitly through repayment or profit cycles, but extraction (interest, dividends, dilution) prevents principal preservation.
- Regenerative capital: R > 0 with *no extraction*, enabling indefinite cycling.

Even moderate recycling — R = 0.6-0.8 — generates several productive cycles, though long-run capital converges to zero unless R is close to 1. Despite this, total system value remains substantially higher than grant-based structures.

The non-extractive nature of each cycle is central: because institutions return only principal (softly), and no interest or ownership transfers occur, capital retains its potency across time. Thus **value compounds without financial cost**, allowing cumulative outputs to increase geometrically.

# **Table 1. Notation Summary**

Symbol Definition
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C <sub>0</sub>	Initial capital pool
$C_n$	Capital available in cycle $n$
$R \in [0,1]$	Recycling rate (realised or expected)
$S_n = kC_n$	Social value generated in cycle $n$
$E_n = \gamma C_n$	Institutional economic benefit in cycle $n$
k	Social value productivity coefficient
γ	Institutional benefit coefficient
N	Total number of cycles or periods
τ	Duration of one capital cycle (time between deployments)
TSV	Total system value
system IRR	Internal rate of return across multi-cycle system value

# **5.2 System IRR: Returns Without Extractive Mechanisms**

PSC introduced the concept of a **System Internal Rate of Return (system IRR)**—a metric that evaluates the combined effect of:

- economic benefit to the institution,
- social value generation,
- and preserved principal.

Formally, system IRR solves:

$$IRR_{system} = \left(\frac{TSV}{C_0}\right)^{\frac{1}{N}} - 1$$

where total system value (TSV) under regenerative capital is:

$$TSV = \gamma C_0 \frac{1 - R^N}{1 - R} + C_0 R^N$$

This formulation shows that regenerative capital:

- has no direct financial return,
- but produces a system-level return,
- which is increasing in both R and N,
- and strictly exceeds grant-based IRR for all R > 0.

The system IRR therefore captures something novel: returns without extraction.

System IRR should be interpreted as an intertemporal capability metric, not a financial return.

### Comparison with Debt IRR

Debt IRR depends on the spread between investment productivity and interest cost. Regenerative capital has no interest cost; therefore:

- even moderate capital productivity produces strong system IRRs,
- downside is bounded (equal to grants when R > 0),
- upside grows geometrically with recycling.

In the PSC simulation, for example, R > 0.8 generated system IRRs of ~9–11%, producing strong system-level returns, though numerical equivalence with debt requires high recycling rates (R  $\geq$  0.96), while avoiding liabilities, leverage, or fragility.

This reveals an essential insight: regenerative systems can generate higher cumulative system value than grant-based systems and match debt-based TSV at high R.



Figure 1. System Value Multiplier (SVM) comparison.

PSC exhibits significantly higher system value than one-shot philanthropy for any R>0, and PSC may match or exceed debt-based cumulative value only at high recycling rates (typically R  $\geq 0.96$ ), but its structural advantages—non-liability, non-extraction, and fragility reduction—hold independently of numerical comparison. SVM comparisons are sensitive to  $\tau$  (cycle duration), and all values in this figure assume  $\tau=1$  year for comparability.

# 5.3 Fragility Minimisation as an Economic Property

Traditional finance embeds fragility:

- **Debt** adds fixed obligations.
- **Equity** imposes return expectations and ownership pressures.
- **Grants** eliminate capital, forcing continual replenishment and exposing institutions to uncertainty.

Regenerative capital reduces fragility in three structural ways.

# (1) No mandatory outflows

Repayment is expected but non-coercive. If an institution faces:

- budget shocks,
- operational deficits,
- or macro crises,

repayment can flex without triggering insolvency, covenant violations, or credit downgrades.

### (2) Balance-sheet strengthening

Regenerative capital introduces assets without offsetting liabilities.

In accounting terms, this is unique:

- **Debt** → assets and liabilities rise together.
- **Grants** → assets rise briefly; then capital disappears.
- **Equity** → assets rise; but governance control is diluted.
- Regenerative capital → assets rise; no liabilities, no dilution.

This creates an **anti-fragile** institutional base: capital remains and can be reused even when conditions worsen.

### (3) Reduced variance in long-run investment

Institutions with reliable multi-cycle capital access:

- delay fewer maintenance cycles,
- can invest in durable capability,
- face fewer boom-bust funding cycles,
- experience lower volatility in service quality.

Fragility minimisation is therefore **endogenous** to regenerative capital's structure.

# 5.4 Infinite-Horizon Planning and Intertemporal Efficiency

Because regenerative capital is preserved across cycles, institutions can operate with **effectively infinite investment horizons**.

Traditional capital imposes temporal boundaries:

- debt repayments typically last 5–15 years,
- grant cycles last 12–36 months,
- equity requires ongoing profit generation.

Regenerative capital decouples investment from temporal scarcity.

## **Infinite-Horizon Capability**

Institutions can plan capability cycles not around financing availability but around:

- optimal asset lifetimes,
- institutional mission priorities,

- community-level needs,
- and long-horizon public welfare.

In public finance, this shifts investment decision-making from **budget-constrained optimisation** to **intertemporal welfare maximisation**.

### **Intertemporal Efficiency Gains**

Regenerative capital enhances intertemporal efficiency because:

- 1. capital cycles align with natural asset lifetimes,
- 2. replacement cycles become predictable,
- 3. amortisation is replaced with regeneration,
- 4. institutions avoid underinvestment driven by short-term constraints,
- 5. capital productivity grows with each cycle.

Traditional capital structures penalise long-horizon investment because liabilities accumulate faster than capability. Regenerative capital rewards it—capability and capital cycle together.

# 5.5 Regenerative vs Extractive Systems

Regenerative capital and extractive capital represent two fundamentally different economic systems. They differ in:

# A. Decision-Making Under Scarcity

Extractive systems force institutions into short-term trade-offs:

- "Can we afford the repayment?"
- "Will this trigger covenant breaches?"
- "Will this grant be renewed?"

Regenerative systems ask:

"Does this investment advance mission across multiple cycles?"

This shifts decision-making from **risk minimisation** to **value maximisation**.

## **B. Capital Depletion Effects**

Under extractive finance:

- each cycle reduces institutional capacity,
- debt accumulates,
- grants disappear,

equity extracts surplus.

Regenerative capital inverts the sign: each cycle improves institutional resilience.

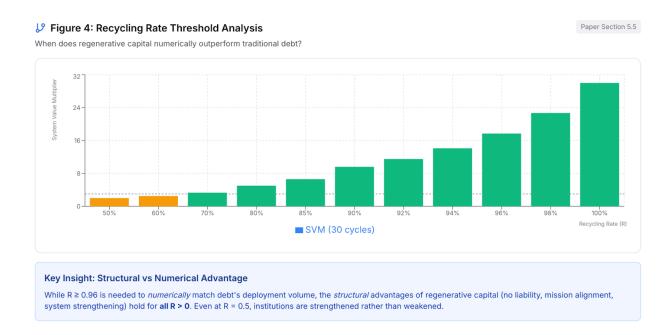
### C. Long-Run Equilibrium

PSC demonstrates that regenerative systems tend toward a *stable or increasing capital base*, even with leakage (imperfect R) .

Extractive systems, by contrast, tend toward:

- rising leverage,
- declining capital adequacy,
- deferred maintenance,
- and decreased fiscal resilience.

Regenerative capital therefore shifts institutions toward **long-run equilibrium**, where capital availability is predictable, sustainable, and self-reinforcing.



# 5.6 Intersectoral Implications

The economics of regeneration extends beyond PSC to broader domains:

- Public finance gains a perpetual funding mechanism.
- Philanthropy evolves from one-shot gifts to permanent capability formation.
- Research infrastructure can finance capital-intensive assets without grant depletion.

- Climate resilience can be funded through cycles aligned with replacement intervals.
- **Digital public goods** can, in principle, maintain evergreen funding streams when sufficient non-financial or in-kind returns exist.

In each of these domains, regenerative capital makes feasible investments that extractive systems could not support.

# **5.7 Summary**

Regenerative capital creates a structural break with traditional finance:

- capital cycles without depletion,
- institutions strengthen across time,
- system-level returns emerge without extraction,
- fragility collapses,
- long-horizon planning becomes rational,
- and cumulative social value grows according to a geometric accumulation pattern across the time horizon.

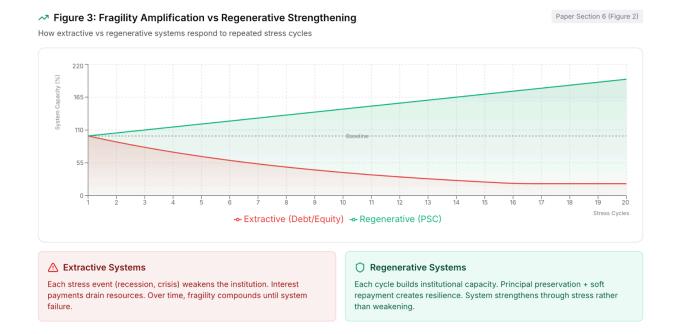
Mathematically, regenerative capital is the only existing capital logic capable of generating positive system IRR without extractive cashflows. Conceptually, it reframes capital not as a scarce, depleting input but as a **renewable institutional resource**.

This sets the stage for Section 6, which contrasts regenerative and extractive systems across institutional behaviour, risk, decision-making, and equilibrium dynamics.

# 6. Regenerative vs Extractive Systems

Regenerative capital and extractive capital represent **two fundamentally different economic systems**. The distinction is not merely financial but institutional, behavioural, intertemporal, and systemic. This section develops a comparative theory of institutional behaviour under fragility (extractive systems) versus regeneration (non-extractive systems), framed around the structural properties revealed in the PSC model .

While extractive capital imposes depletion, risk, and short-termism, regenerative capital produces expansion, resilience, and long-horizon optimisation. Understanding these contrasts is essential to recognising regenerative capital as a fourth, distinct capital class.



# 6.1 Extractive Systems: The Economics of Fragility

Traditional capital structures—debt, equity, and grants—create **structural fragility** through one or more of the following mechanisms:

# (1) Mandatory Financial Extraction (Debt)

Debt amplifies fragility through:

- **fixed obligations** independent of institutional conditions,
- interest-rate exposure,
- refinancing risk,
- covenant compliance,
- and balance-sheet leverage.

When a shock occurs (cost surge, demand slump, labour shortage, policy change), debt magnifies the impact by transforming operational volatility into financial stress.

# (2) Ownership and Surplus Extraction (Equity)

Equity imposes:

- distribution requirements (profit extraction),
- governance dilution,
- strategic drift toward profitable rather than mission-aligned activities.

This extraction shifts institutional behaviour toward short-term profit cycles rather than long-horizon social value.

### (3) Capital Depletion (Grants)

Philanthropy avoids financial extraction but induces capital disappearance:

- principal is consumed,
- future cycles require fresh injections,
- planning horizons shorten,
- institutional dependence grows.

This "single-cycle logic" prevents compounding and systematically underfunds high-value, low-revenue public-good infrastructure.

# 6.2 Regenerative Systems: The Economics of Renewal

Regenerative capital, formalised in PSC, is non-extractive and non-depletive. It turns capital into a **renewable institutional resource**.

### (1) No Interest, No Ownership, No Depletion

Regenerative capital eliminates the three traditional extraction modes simultaneously:

Capital Class	Extraction Type	Consequence
Debt	Interest	Fragility, leverage
Equity	Ownership & profit	Governance dilution
Grants	Principal destruction	Single-cycle value
Regenerative Capital	None	Multi-cycle renewal

This absence of extraction is what enables multi-cycle compounding.

### (2) Multi-Cycle Regeneration

Capital evolves according to:

$$C_n = C_0 R^{n-1}$$

With even modest recycling R = 0.5-0.8, capital supports:

- repeated deployments,
- substantially higher cumulative social value than grant-based systems,
- extended multi-cycle value even though long-run capital decays when R < 1,
- reduced marginal fragility relative to extractive structures.

Rather than degrading the system, regenerative capital reinforces long-run system value even when capital itself decays for 0 < R < 1.

### (3) Balance-Sheet Strengthening

Regenerative capital increases assets but never increases liabilities. This produces:

- stronger net asset positions,
- higher operational resilience,
- better credit profiles (if relevant),
- reduced reliance on external funders.

PSC simulations explicitly demonstrate that regenerative cycles raise total system value even when recycling is imperfect .

# 6.3 Decision-Making Under Fragility vs Regeneration

Institutional behaviour diverges sharply depending on whether capital structures amplify or dampen fragility.

# A. Under Extractive Capital

Institutions ask:

- "Can we meet repayments this quarter?"
- "Will this asset expose us to financial risk?"
- "Will budget volatility jeopardise compliance?"
- "Should we delay maintenance to preserve cashflow?"

These questions force conservative decisions, often leading to:

- · deferred capital investment,
- staff shortages,
- underutilised infrastructure,
- ageing equipment,
- reduced service delivery.

This is a **fragility-minimising strategy** forced by extractive structures.

### **B. Under Regenerative Capital**

### Institutions ask:

- "Does this investment maximise long-horizon mission value?"
- "Does this asset strengthen capability across multiple cycles?"
- "How does recycling enhance future capacity?"

### These questions promote:

- early adoption of beneficial assets,
- regular capital renewal,
- optimisation of service long-horizon performance,
- experimentation and innovation,

because downside is limited (no liabilities), and multi-cycle system value compounds even when capital itself decays for R < 1.

This is a **value-maximising strategy** enabled by regenerative structures.

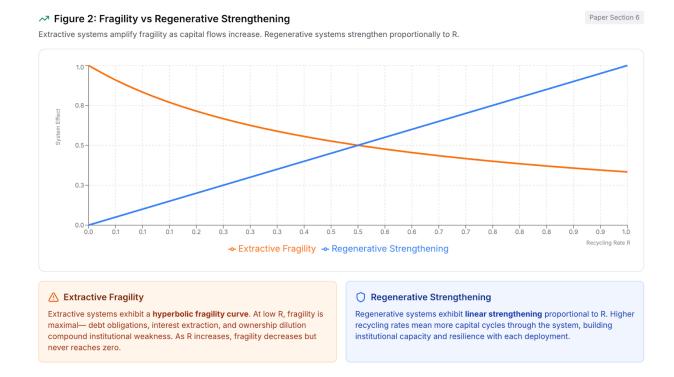


Figure 2. Fragility vs regenerative strengthening.

Extractive systems amplify fragility as capital flows increase. Regenerative systems strengthen proportionally to recycling rate *R*. The curves are conceptual representations illustrating directional behaviour rather than empirically estimated functions.

# 6.4 Capital Depletion vs Capital Accretion

## **Depletion Dynamics**

In extractive systems, every deployment reduces future capacity:

- Debt: repayments reduce free cashflow.
- Grants: capital disappears upon use.
- Equity: future surplus is extracted externally.

Thus the system decays over time unless continuously replenished by external funders or higher revenue.

# **Accretion Dynamics**

In regenerative systems, every deployment increases the system's capacity to generate future value:

· capital recycles,

- balance sheets strengthen,
- institutional resilience improves,
- cumulative social value rises.

This dynamic is formalised in PSC's SVM metric, where cumulative system value grows by  $7\times-51\times$  over 30 years depending on recycling rates, compared to  $1.7\times$  for grants and  $\sim19\times$  for debt under the simulation parameters .

Regeneration produces **positive feedback loops**, a property absent from extractive systems.

# 6.5 Long-Run Equilibrium: Stability vs. Instability

### **Extractive Systems Converge to Instability**

Over time, extractive systems tend to:

- build up liabilities,
- deplete capital reserves,
- compress margins,
- induce deferred maintenance cycles,
- rely on intermittent grant injections,
- become increasingly brittle.

This is especially evident in advanced health systems, aged-care networks, local government infrastructure, and scientific research equipment cycles, where fragility is cumulative and structural.

# Regenerative Systems Converge to Stability

In contrast, regenerative systems:

- stabilise capital availability above grant-based regimes,
- smooth replacement cycles,
- minimise financial volatility,
- enable infinite-horizon planning,
- reduce intertemporal distortions caused by fiscal cycles.
- maintain capability near steady-state levels when R is high, and sustain multi-cycle capacity even when R < 1,

Under PSC, for any R > 0, long-run system value converges to a strictly positive level above grant-based systems. Capital itself converges to a positive steady state only when R = 1; for 0 < R < 1 it decays over long horizons while still supporting multiple productive cycles.

#### 6.5.1 Behavioural Enforcement and Soft Obligations

PSC's updated model emphasises that realised recycling depends on behavioural governance—transparency, norms, and reputational incentives—rather than legal enforcement. This soft-obligation architecture ensures PSC remains non-liability capital, but requires institutional design that supports repayment discipline without coercion. This behavioural enforcement aligns with Ostrom's findings that norm-based governance can achieve stable cooperative equilibria without coercion.

# 6.6 Institutional Behaviour: Autonomy vs Dependence

### **Extractive Capital** → **Dependence**

Institutions under debt or grant cycles become:

- dependent on lenders, donors, or annual budget allocations,
- hypersensitive to fiscal constraints,
- unable to invest without external permission,
- subject to political or financial volatility.

### **Regenerative Capital** → **Autonomy**

Regenerative capital increases:

- institutional agency,
- planning autonomy,
- capital certainty,
- operational resilience.

Because capital regenerates internally, institutions depend less on:

- annual appropriations,
- political cycles,
- donor cycles,
- or short-term budget windows.

This autonomy creates conditions for:

- long-horizon mission alignment,
- strategic clarity,
- and higher productivity of public-good investments.

# 6.7 System Behaviour: Volatility vs Resilience

# **Extractive Systems Amplify Volatility**

Any shock—economic, political, operational—propagates through:

- interest obligations,
- refinancing risk,
- grant cliffs,
- asset underinvestment,
- revenue dependence.

Thus crises widen institutional fragility.

### Regenerative Systems Absorb Volatility

Because obligations are soft, capital is preserved, and cycles repeat:

- shocks are absorbed rather than propagated,
- cashflow volatility declines,
- capability is stabilised,
- intertemporal welfare improves.

Regenerative systems thus exhibit resilience not as an add-on but as an **emergent property** of their capital structure.

# 6.8 Summary

Regenerative and extractive systems differ not only in financial design but in their *deep* structure:

- Extractive systems deplete; regenerative systems replenish.
- Extractive systems impose fragility; regenerative systems create resilience.
- Extractive systems demand short-termism; regenerative systems enable long-horizon planning.
- Extractive systems erode autonomy; regenerative systems enhance it.
- Extractive systems generate unstable equilibria; regenerative systems produce stable ones.

PSC demonstrates mathematically that regenerative systems outperform extractive ones across cumulative value, balance-sheet stability, and fragility reduction. Regenerative capital thus represents an alternative capital logic with transformative implications for institutional economics and public finance.

# 7. Regenerative Capital in Public Finance

Public finance traditionally relies on two instruments—taxation and debt—supplemented by time-limited grants, capital appropriations, or philanthropic gifts. These tools shape the fiscal architecture of every public-good system: hospitals, councils, schools, research infrastructures, emergency services, climate resilience programs, and national capability strategies. Yet all three instruments share a structural limitation: they are designed for extraction or depletion, not regeneration.

Regenerative capital, formalised through Perpetual Social Capital (PSC), introduces a previously unavailable mechanism for building durable public capability without increasing public debt or eroding capital bases. This section explores how regenerative capital integrates with government budgeting, transforms capital cycles, and alters long-run intertemporal public welfare.

# 7.1 The Fiscal Constraint: Why Public Systems Underinvest

Most public institutions operate under binding fiscal constraints:

- Balanced-budget requirements restrict capital formation.
- Debt ceilings limit borrowing capacity.
- Interest burdens displace operational expenditure.
- Grant cycles produce volatile and unpredictable funding windows.
- Capital appropriations are infrequent, politicised, and structurally under-funded.

As a result, mission-critical assets in health, education, infrastructure, and research are frequently:

- used beyond optimal replacement cycles,
- undersupplied relative to demand,
- maintained reactively rather than proactively,
- financed through emergency allocations rather than systematic planning,
- vulnerable to political or macroeconomic shocks.

This chronic underinvestment is not due to a lack of social return but due to the **mismatch** between existing capital tools and institutional needs. Debt introduces fragility; grants destroy capital; taxation faces political and economic constraints.

Regenerative capital fills this structural gap.

# 7.2 PSC as a Non-Debt Public Capital Mechanism

PSC provides **zero-interest**, **non-liability**, **soft-repayable capital** that regenerates over time through recycling rates  $R \in [0,1]$ . Unlike debt, PSC:

- does not increase public liabilities,
- does **not** affect credit ratings,
- does not create future budget obligations,
- does **not** require fiscal offsets,
- does **not** impose interest burdens.

This is crucial for public finance. Governments can expand capability without altering leverage ratios.

### **Balance-Sheet Impact**

**Under PSC:** 

- assets increase,
- liabilities do not,
- long-run debt metrics improve,
- future fiscal capacity increases.

In PSC's modelling framework, total system value TSV increases monotonically for any positive recycling rate R>0, meaning governments gain perpetual capability from each dollar invested.

# 7.3 Budget Multipliers and Fiscal Efficiency

Traditional grants generate **one cycle** of value. PSC allows the same dollar to generate **multiple cycles**, dramatically increasing fiscal efficiency.

# 7.3.1 Grant vs PSC Multipliers

For a grant:

$$TSV_{grant} = E_1$$

For PSC:

$$TSV_{PSC} = \gamma C_0 \frac{1 - R^N}{1 - R} + C_0 R^N$$

This difference is profound. In the PSC simulation, a \$100,000 capital allocation produced:

- \$170,000 TSV under grants (~1.7× multiplier),
- \$750,000-\$5,100,000 under PSC depending on R (~7.5× to 51× multiplier).

Numerical equivalence or superiority relative to debt-financed procurement emerges only when  $R \ge 0.96$  under the PSC model

This represents a very large efficiency improvement (approximately 4×–30× under the assumed parameters).

### 7.3.2 Fiscal Deployments Multiply Without Additional Taxation

Under regenerative cycles:

- governments spend once,
- capability recurs,
- expenditure multiplies,
- capital returns to the pool.

This suggests a possible reorientation of public budgets from **expenditure-based** to **capability-based** accounting.

## 7.4 Debt Avoidance and Fiscal Resilience

Governments worldwide face rising debt burdens and tightening fiscal envelopes. Regenerative capital creates a third mechanism between taxation and borrowing: **perpetual capital that never converts to liability**.

### **Avoided Costs**

PSC helps governments avoid:

- interest payments,
- amortisation schedules,
- refinancing strain,
- political risk from debt expansion,
- austerity cycles triggered by debt ceilings.

### **Reduced Fiscal Fragility**

Because PSC is structured as soft-repayable capital:

- repayment flows flex with economic conditions,
- institutions face no solvency risk,
- governments face no default risk,
- capital cycles do not compress budgets during downturns.

From a macro-fiscal perspective, regenerative capital behaves like a **stabiliser**, not a stressor.

### 7.5 Infrastructure Renewal Without Debt

Infrastructure—transport, water, energy, health equipment, digital systems—traditionally requires:

- long-term debt,
- capital appropriations,
- or large donor contributions.

PSC offers a fourth pathway.

### (1) Multi-cycle infrastructure funding

Assets with replacement cycles (e.g., 3–15 years) fit naturally into regenerative cycles:

- recycling aligns with asset lifetimes,
- capital returns at the end of useful life,
- replacement cycles become predictable,
- fiscal burden is smoothed across decades.

### (2) Deferred maintenance disappears

Deferred maintenance is a chronic issue in public systems because capital must be *requested* anew each cycle. Regenerative capital flips this:

- capital is already present at end-of-life,
- recycling replenishes the pool automatically,
- institutions no longer compete for one-off appropriations.

# (3) Infrastructure equilibrium

Regenerative cycles create a stable long-run equilibrium where capital matches optimal asset lifetimes, avoiding both premature replacement and destructive over-extension.

# 7.6 Scientific Capability and Research Infrastructure

Research infrastructure—sequencers, imaging equipment, automation platforms, cleanrooms, HPC clusters—faces extreme grant dependence. This leads to:

- poor capital turnover,
- · ageing equipment,
- under-provision of high-cost assets,
- reliance on unpredictable grant cycles,
- widening inequality between institutions.

Regenerative capital directly addresses these issues.

#### PSC transforms research capital cycles

- Instruments generate scientific output (value),
- institutions return soft principal over time,
- capital regenerates for the next cohort of equipment,
- capability spreads across multiple institutions without increasing debt,
- scientific capacity compounds.

This creates a self-sustaining research infrastructure.

PSC's time-based cycle model (cycle duration  $\tau$ ) is especially well-suited to scientific equipment with short replacement cycles (3–7 years). Faster recycling (shorter  $\tau$ ) increases the number of cycles within a 30-year horizon, raising system value in a time-consistent manner .

# 7.7 Capital for Preventive and Long-Horizon Systems

PSC aligns naturally with preventive systems whose returns are:

- distributed across time,
- non-monetary or partially monetisable,
- hard to justify under traditional financial metrics.

#### Examples include:

- early childhood programs,
- climate mitigation infrastructure,
- disaster resilience,
- public health screening,
- community services,
- rural and regional development.

Because PSC returns are measured at the system level (system IRR), not as private cashflows, these investments become economically rational under regenerative capital—even when they are irrational under debt or grant frameworks.

# 7.8 Public-Good Institutions Move Toward Long-Run Equilibrium

Regenerative capital helps public institutions exit the boom–bust cycle imposed by traditional funding. As capital returns and redeploys:

volatility declines,

- capability stabilises,
- operational performance improves,
- underinvestment diminishes,
- fiscal predictability increases.

Long-run equilibrium emerges where:

- capital availability stabilises above a threshold,
- replacement cycles match optimal asset lifetimes,
- fiscal shocks have reduced amplitude,
- strategic planning horizons extend beyond political cycles.

PSC's modelling framework predicts this equilibrium for any **positive recycling rate** R > 0.

# 7.9 Summary

Regenerative capital introduces a fundamentally new tool for public finance—capital that regenerates across cycles, preserves principal, avoids debt, multiplies public value, and strengthens institutions over time. Its economic properties complement taxation and debt rather than replacing them, offering governments a non-extractive mechanism for building durable capability.

PSC demonstrates that regenerative capital can:

- outperform grants at the system level for any R > 0, and match or exceed debt only at high recycling rates (typically R ≥ 0.96),
- reduce fragility,
- stabilise infrastructure cycles,
- expand long-term fiscal capacity,
- and enable intertemporal welfare optimisation.

For public finance, regenerative capital represents a paradigm shift: a move from **funding outputs** to **funding renewable capability**, from **fragility** to **resilience**, and from **one-off expenditures** to **perpetual public value systems**.

# 8. Institutional Design Principles

Regenerative capital is more than a theoretical construct; it is a *governance architecture*. A regenerative system must ensure that capital cycles correctly, repayments occur reliably but without coercion, information is transparent, incentives are aligned, and long-run institutional autonomy is maintained. Unlike debt or equity, regenerative capital cannot rely on strict legal contracts to enforce obligations. Instead, it requires governance structures that balance *flexibility* (to maintain non-liability status) with *discipline* (to maintain capital integrity).

This section outlines the institutional design principles required for regenerative capital to function at scale. While PSC provides one concrete operationalisation of these principles, the framework generalises across diverse contexts and implementations.

# 8.1 The Problem of Non-Coercive Repayment

Regenerative capital replaces enforceable debts with **soft, mission-aligned obligations**. This is both a strength and a governance challenge. Without contractual enforcement, repayment discipline must emerge from:

- institutional alignment,
- transparent norms,
- reputational incentives,
- clear expectations, and
- feedback mechanisms.

A regenerative capital system therefore requires **institutional infrastructures** that support recurring repayment behaviour *without* using legal liability, interest penalties, or coercive mechanisms.

#### **Core Design Need**

A regenerative system must provide enough **discipline** to maintain recycling while preserving enough **flexibility** to avoid creating liabilities. This balance is what makes regenerative capital distinct from refinanced debt instruments or concessionary loans.

# 8.2 Ledgers as the Foundation of Regeneration

Because capital cycles repeatedly and must be tracked across time, regenerative capital depends on **ledger infrastructure** analogous in function (but not form) to:

- loan amortisation schedules,
- endowment accounting frameworks,
- or grant reporting systems.

However, regenerative capital requires a hybrid ledger system capable of:

#### 1. Tracking principal deployment

- timestamps
- project identifiers
- o institution identifiers
- capital amounts

#### 2. Tracking repayments

o partial returns

- delayed cycles
- o variable repayment schedules
- realised recycling rates

#### 3. Updating available capital pools

- $\circ$  recalculating  $c_n$  dynamically,
- $\circ$  adjusting for imperfect recycling R < 1,
- maintaining transparency across interconnected institutions
- 4. Providing clarity to auditors, trustees, and oversight bodies

In PSC, this function is defined as the **recycling ledger**, which constitutes the mathematical heart of regenerative capital systems and ensures the structural recurrence ( $C_{n+1} = RC_n$ ) is accurately tracked across time. Without such ledgers, regenerative capital becomes indistinguishable from informal grants or quasi-debt arrangements.

# 8.3 Transparency as Governance

Regenerative capital cannot rely on contractual enforcement, so it must rely on **informational infrastructure**. Transparent reporting is the primary mechanism by which regenerative discipline is maintained.

#### **Transparency serves four functions:**

#### 1. Clarity of obligations

Institutions understand expected repayment timing, amounts, and purpose.

#### 2. Reputational accountability

Soft repayment requires visible norms; transparent ledgers create trust in the system.

#### 3. Operational predictability

Multi-cycle planning depends on knowing available regenerative capital in each future cycle.

#### 4. Donor and public assurance

Transparency allows donors and government actors to see how capital regenerates and whether the system performs as expected.

Transparency is therefore not ancillary; it is a *core institutional feature* of regenerative capital, enabling non-coercive repayment to function reliably.

# 8.4 Incentive-Compatible Governance

A regenerative system must align incentives across:

- donors,
- institutions,
- administrators,

- government agencies,
- and communities.

Because no actor receives financial return or ownership claims, incentive alignment must occur through **mission-compatible gains**.

#### For institutions

- Capability is gained without liabilities.
- Successful repayment increases future access to capital.
- Reliable recycling expands system capacity, which institutions benefit from in subsequent cycles.

#### For donors and funders:

- Capital regenerates instead of disappearing.
- Long-run social impact multiplies.
- Reporting provides visibility and legitimacy.

#### For system administrators:

- Higher realised recycling rates *R* expand the capital pool.
- Institutions become stronger, reducing administrative burden.

#### For the public and service uses:

- Services improve across cycles.
- Capability becomes more stable and equitable.

A well-designed regenerative capital system must therefore create a **positive-sum incentive environment**, where all participants gain from maintaining capital integrity.

# 8.5 Governance Structures

Regenerative capital systems require governance frameworks that combine:

- trust-based mechanisms (to maintain non-liability status),
- data-driven oversight (to maintain capital integrity),
- lightweight enforcement substitutes (e.g., reminders, reputational norms),
- institutional autonomy (to avoid extracting control).

Key governance structures include:

# (A) Steering Bodies

#### Entities responsible for:

- maintaining capital pools,
- setting repayment expectations,
- · managing deviations,
- approving new cycles.

These bodies operate analogously to:

- endowment committees,
- foundation boards,
- or treasury governance units.

#### (B) Cycle Review Mechanisms

A formal but non-coercive process assessing:

- realised recycling rates,
- bottlenecks in repayment,
- institutional constraints,
- suitability of future capital allocation.

This supports discipline while enabling flexibility.

#### (C) Norm-based Enforcement

Because repayment is soft, the system relies on:

- reputational accountability,
- transparent reporting,
- peer benchmarking,
- and embedded expectations.

This creates a stable equilibrium where repayment is the norm, not the exception.

# 8.6 Repayment Behaviours and Institutional Psychology

Soft repayment depends on institutional psychology. Economic literature on reciprocity, fairness, and signalling indicates that institutions behave reliably when they:

- receive clear expectations,
- benefit directly from compliance,
- observe others complying (norm formation),
- face reputational costs for deviation,
- and operate in transparent systems.

Regenerative capital must therefore be designed with a deep understanding of:

- how organisations budget,
- how they prioritise capital cycles,
- how public institutions adapt to soft norms,
- and how moral hazard is mitigated without liability.

In PSC deployments, repayment behaviours typically improve when institutions understand that **their repayments seed capability for other institutions and future cycles**, generating a positive moral incentive.

# 8.7 Managing Deviations and Imperfect Recycling

Because regenerative systems allow R < 1, deviations are not system failures—they are **expected dynamics**. Institutional design must therefore manage:

- delayed repayment,
- partial repayment,
- cycle interruptions,
- long asset lifetimes,
- unexpected losses.

A system must not collapse when an institution repays less than expected; instead, capital integrity is maintained through:

- aggregate recycling behaviour across the system,
- normalisation of R ranges rather than exact expectations,
- adaptive reallocation strategies.

This is one of the central advantages over debt: **imperfect repayment does not create solvency crises**.

# 8.8 Standardisation: Instruments, Terms, Protocols

A regenerative capital system requires **standardised instruments** to ensure clarity and interoperability. These instruments should include:

- explicit capital purpose (e.g., equipment, infrastructure, capability),
- repayment logic and timeframes,
- rights and responsibilities,
- transparency requirements,
- reporting intervals,
- · capital recycling rules.

#### Standardisation:

- reduces administrative burden,
- improves replicability,
- supports auditors,
- increases confidence among large donors and public agencies,
- enables cross-institutional deployments.

# 8.9 Scalability and Multi-Institution Integration

Regenerative capital becomes most powerful not at the level of a single institution but as a **networked capital system** across:

- local governments,
- hospitals,
- research networks,
- climate resilience projects,
- national or regional systems.

To scale, the system must support:

- federated capital pools,
- cross-institutional ledgers,
- automated reporting pipelines,
- dynamic allocation algorithms,
- variable repayment patterns across diverse institutional types.

Such scalability is what transforms regenerative capital from a local innovation into a **system architecture** capable of shifting national public finance.

# 8.10 Summary

Regenerative capital is inseparable from its institutional design. To function, it requires:

- clear repayment expectations,
- transparent ledgers,
- norm-based accountability,
- incentive-compatible governance,
- standardised capital instruments,
- multi-cycle reporting,
- data integrity,
- adaptive management of imperfect recycling,
- and network-scale coordination.

These design principles make it possible for capital to regenerate across cycles without legal enforcement, replicating the mathematical structure of PSC in real-world institutions.

With this governance architecture, regenerative capital becomes not just a theoretical construct but a **practical**, **scalable alternative** to the extractive capital structures that dominate public finance.

# 9. Applications Beyond PSC

Regenerative capital is a general theory of non-extractive, non-depletive, multi-cycle capital. PSC provides the first formal model, but regenerative capital is not confined to a specific administrative implementation. Its logic extends across sectors where:

- capital is essential,
- returns are diffuse or social rather than financial,
- asset lifetimes are multi-year,
- · cycles repeat,
- and institutions require durability rather than leverage.

This section illustrates how regenerative capital can support a wide range of public-good systems beyond PSC's initial deployments, including climate resilience, digital public goods, research infrastructure, innovation ecosystems, and community capital networks.

Regenerative capital generalises across mission-driven and public-good domains, but its non-extractive structure places constraints on applicability. It does not extend to extractive, shareholder-maximising, or fossil-fuel sectors where profit claims and externalised harms violate the alignment and non-extraction principles.

# 9.1 Climate Resilience and Adaptation Systems

Climate adaptation and resilience require long-horizon investment cycles. Much of this capital is:

- unprofitable in traditional markets,
- high-impact socially,
- asset-intensive,
- and recurring on predictable cycles (3–25 years).

Examples include:

#### (A) Community microgrids and energy systems

Microgrids, community batteries, and distributed energy storage have high upfront costs and uncertain revenue streams. Traditional financing requires:

- government subsidies,
- · concessional debt,
- or high tariffs.

#### Regenerative capital allows:

- upfront capital to deploy assets,
- soft repayment through community savings,
- recycling aligned with asset lifetimes (often 5–10 years),
- multi-cycle regeneration of community energy capability.

This produces an endowment-like renewable energy capacity without requiring private returns.

#### (B) Resilience Hardware

#### Examples:

- heat refuges,
- emergency shelters,
- air quality infrastructure,
- wildfire detection systems,
- flood-monitoring sensors.

These systems deliver high public value but limited revenue. Regenerative capital creates capital renewal cycles where infrastructure is replaced at end-of-life using regenerated pools rather than fresh government appropriations.

## (C) Coastal, water and ecological systems

Projects such as:

- mangrove and wetland restoration,
- dune regeneration,
- community stormwater filtration systems.

These are ideal regenerative assets: capital deploys, ecosystems are restored, and partial "returns" (e.g., lower maintenance costs, avoided damage) regenerate the capital pool.

Traditional debt cannot finance these due to lack of cashflow; grants are one-shot; equity is impossible. Regenerative capital offers the first multi-cycle alternative.

# 9.2 Digital Public Goods and Open-Source Systems

Digital public goods — open-source software, open datasets, civic technology infrastructure — suffer from:

- non-excludability,
- limited monetisation,
- inconsistent funding,
- grant dependence,
- volunteer burnout.

Yet they underpin entire economies.

#### Regenerative funding for digital commons

Regenerative capital can:

- fund community-maintained open-source packages,
- support recurring cycles of updates,
- maintain long-term security posture,
- fund maintainers through multi-cycle capital pools,
- build institutional resilience into digital ecosystems.

Returns may take the form of:

- developer contributions,
- community support contracts,
- institutional co-funding,
- reduced operational costs for enterprises.

These "returns" feed the capital pool, regenerating digital infrastructure without ownership extraction or paywalling.

## Open datasets and civic information systems

Data infrastructures like:

- national geospatial systems,
- public health datasets,
- climate sensors,
- educational resources,

require stable funding but offer no revenue model. Regenerative capital provides an evergreen funding base that avoids paywalls and preserves open access.

Thus regenerative capital can underpin the *infrastructure of information* just as effectively as physical systems.

In low-cashflow digital ecosystems, regeneration requires non-financial returns (contributions, co-funding, avoided maintenance costs). These regenerate the capital *pool* but not in strictly financial terms.

# 9.3 Research Infrastructure and Scientific Capability

Research systems experience **structural underinvestment** because:

- scientific capital is expensive,
- grants are intermittent,
- equipment has 3-7 year lifecycles,
- scientific outputs are long-horizon and uncertain.

PSC demonstrates that regenerative capital fits naturally with scientific cycles:

- τ (cycle duration) matches replacement intervals,
- capital regenerates through modest repayment from institutional budgets,
- end-of-life replacement is automatic.
- capability compounds across cohorts.

#### Examples:

#### (A) Imaging, sequencing, and analytical equipment

Magnetic resonance instruments, mass spectrometers, sequencers, and automation platforms can be funded through regenerative cycles aligned to manufacturer lifetimes.

#### (B) Shared research facilities

Core facilities, cleanrooms, fabrication labs, and high-performance computing clusters can be sustainably capitalised using regenerative pools that serve multiple institutions.

## (C) National scientific infrastructure

Regenerative capital provides a non-debt tool for sustaining national research capability over multi-decade horizons, reducing reliance on politically variable capital rounds.

The PSC model predicts that scientific capital funded through regenerative cycles yields dramatically higher system IRR and TSV relative to grant-based procurement – even under imperfect recycling R=0.6-0.8, the multi-cycle value is substantially higher .

# 9.4 Community Infrastructure and Local Public Goods

Local governments and community organisations operate at the frontier of capital constraints:

- borrowing caps,
- strict balanced-budget rules,
- low rates bases,

- politically constrained taxation,
- and asset renewal backlogs.

Regenerative capital provides an alternative route for:

#### (A) Public libraries, community centres, sports facilities

These assets yield significant social value but minimal revenue. Regenerative financing allows repeat cycles of investment without adding debt.

#### (B) Local service equipment

Community ambulances, firefighting equipment, aged care infrastructure, medical devices, and emergency response capability can be regenerated across cycles.

#### (C) Rural and regional capability

Small councils struggle to finance infrastructure due to limited revenue bases. Regenerative capital allows federated capital pools where returns (cost savings, modest repayments, avoided expenditure) regenerate shared funds.

Thus regenerative capital enables community institutions to break the persistent cycle of underinvestment and backlog accumulation.

# 9.5 Innovation Ecosystems and Applied Research

Innovation ecosystems rely on:

- early-stage high-risk experimentation,
- infrastructure with long payback periods,
- uncertain monetisation pathways.

Regenerative capital can fund:

## (A) Translational research and prototyping labs

These require expensive equipment and recurring capital, but generate value through scientific breakthroughs, patents, or public benefit—not direct revenue.

Soft repayment from downstream institutional savings can regenerate the pool.

#### (B) Mission-oriented innovation

Climate tech, biomedical systems, and public-health innovation often lack robust market demand initially. Regenerative cycles can sustain capability through the valley of death.

#### (C) Public-interest technology

Technologies with broad social value (e.g., digital identity, public cybersecurity tools) benefit from regenerative capital cycles that do not rely on private capital or extractive models.

In each case, regenerative capital fills the funding gap created by the mismatch between long-horizon public value and short-horizon financial returns.

# 9.6 Global and International Applications

Regenerative capital can also be expanded into international PSC networks, enabling:

- South–South capital cycles,
- development financing with low fragility,
- climate adaptation pools for developing nations,
- regional research infrastructure networks,
- humanitarian equipment cycles,
- migrant or refugee community capital systems.

Traditional development finance often relies on debt or grant transfers that either impose fragility or create dependency. Regenerative capital provides a **third mode**: multi-cycle, non-extractive, non-depletive capital that respects sovereignty and institutional variability.

# 9.7 Summary

Regenerative capital is not tied to a specific domain; it is a general economic principle applicable to any system where:

- capital is essential,
- revenue is insufficient to support debt,
- social returns exceed private returns,
- asset cycles repeat,
- and long-horizon public value dominates short-term financial value.

PSC is the first formal instantiation, but the paradigm extends naturally to climate resilience, digital public goods, research ecosystems, community infrastructure, and mission-driven innovation. These sectors share the same structural problem: traditional capital classes either extract (debt, equity) or deplete (grants). Regenerative capital offers the first scalable alternative.

# 10. Open Questions & Future Research

Regenerative Capital Theory introduces a new class of capital, but it also raises deep conceptual, empirical, and institutional questions. Because this field is new, much of the associated research agenda remains open. Below, we outline the most important frontiers for future work, spanning modelling, behavioural economics, political economy, institutional design, and global coordination.

# 10.1 Empirical Validation Across Sectors

The PSC model provides clear theoretical predictions: for any R>0, regenerative capital outperforms one-shot philanthropy and may match debt numerically only at high recycling rates. These conditions depend on asset lifetimes  $\tau$  and institutional benefit coefficients  $\gamma$ , which vary across sectors.

However, empirical datasets are still emerging.

#### (A) Multi-institution deployments

There is an urgent research need to test PSC-like mechanisms across:

- hospitals,
- local governments,
- research institutions,
- climate-resilience programs,
- education systems,
- community infrastructure networks.

Large-scale deployments would allow econometric evaluation of:

- realised recycling rates,
- cross-institution variability in R,
- sustainability of repayment behaviour,
- institutional strengthening patterns,
- long-run system IRR.

# (B) Longitudinal studies

Regeneration operates over decades. Long-horizon studies are required to evaluate:

- · capital decay or persistence patterns,
- multi-cycle capability formation,
- fiscal savings across time,
- equilibrium asset renewal cycles,
- how regenerative systems respond to shocks.

#### (C) Synthetic comparisons

Econometric methods such as:

- synthetic controls,
- diff-in-diff designs,
- matched institutional comparisons,
- counterfactual modelling

could isolate the effect of regenerative capital relative to debt and grant regimes.

The empirical research agenda is substantial and could form an entire subfield of public finance.

# 10.2 Behavioural Dynamics and Institutional Psychology

Regenerative capital depends on **soft repayment**. This introduces questions around behavioural economics, psychology, and organisational culture.

#### (A) Determinants of repayment

What drives institutions to repay when there is:

- no enforcement mechanism,
- no interest cost,
- no ownership transfer?

Potential determinants include:

- institutional identity and mission,
- reputational norms,
- leadership decisions,
- peer benchmarking,
- perception of fairness,
- expectation of future access to capital.

Understanding these dynamics is essential to designing regenerative systems that sustain high recycling rates.

# (B) Moral hazard

Without liabilities, institutions may:

- delay repayment,
- under-reinvest recycled capital,
- rely excessively on regenerative pools.

Research must explore how transparency, governance, and incentive design mitigate these risks.

#### (C) Norm formation

Norms around repayment may form rapidly within networks:

- hospitals imitate each other,
- · councils benchmark against peers,
- donors reward high-recycling institutions.

Studying how norms propagate will be key to maintaining system integrity.

# 10.3 Political Economy of Regenerative Capital

Regenerative capital alters political and institutional incentives.

#### (A) Government incentives

Regenerative capital:

- bypasses debt,
- strengthens public balance sheets,
- increases fiscal multipliers,
- reduces budget volatility.

Future research must examine:

- how treasuries respond,
- whether PSC influences interdepartmental budgeting,
- how political cycles affect adoption.

# (B) Donor incentives

Regenerative philanthropy changes donor behaviour:

- increasing leverage-per-dollar,
- creating perpetual social value,
- reducing naming-rights and vanity incentives,
- shifting donor psychology from "gift as event" to "gift as institution".

## (C) Bureaucratic behaviour

Regenerative capital reduces:

- gatekeeping power,
- discretionary funding influence,
- hierarchical bottlenecks in capital cycles.

This may reshape institutional politics, creating new forms of autonomy at the operational layer.

# 10.4 Global and Development Economics

Regenerative capital has profound implications for development finance and climate adaptation in emerging economies.

Open questions include:

- How does regenerative capital compare to concessional debt from MDBs?
- Can PSC pools support climate adaptation where traditional finance fails?
- Can multi-nation regenerative capital systems stabilise fragile states?
- How do recycling norms vary across cultures, governance styles, and political regimes?

This could form a new branch of development economics.

# 10.5 Macroeconomic and Fiscal Theory

Regenerative capital raises macroeconomic questions:

- How does PSC interact with government debt-to-GDP ratios?
- How does regenerative public finance affect long-run fiscal stability?
- What happens when regenerative capital becomes a significant share of national capital stocks?
- Could regenerative capital reduce systemic fragility at the macro level?

Models integrating regenerative capital into macro-fiscal frameworks are needed.

# 10.6 Hybrid Models and Theoretical Extensions

Future research could explore:

# (A) Hybrid regenerative—equity structures

For mission-aligned enterprises, one could combine:

- regenerative base capital,
- equity for scalable commercial components.

#### (B) Regenerative corporate finance

Could PSC-like models support social enterprises with mixed revenue streams?

#### (C) Regenerative endowments

Endowments may be redesigned to:

- deploy principal directly,
- regenerate through soft revenues,
- complement financial returns with capital recycling.

#### (D) International PSC networks

Regenerative capital could operate through:

- federated global pools,
- climate-adaptation PSC banks,
- regional cooperative funds.

# 10.7 Ethical, Legal, and Governance Questions

Key open areas include:

- Should regenerative capital be codified into legal frameworks?
- How should repayments be treated in public accounting?
- What governance models maintain autonomy without weakening repayment norms?
- How do legal systems classify soft-repayable capital (neither debt nor revenue)?

These questions require interdisciplinary collaboration across law, accounting, public finance, and ethics.

# 10.8 Summary

Regenerative Capital Theory opens an expansive research frontier. The questions outlined above indicate the scope of a new field at the intersection of economics, public finance, philanthropic studies, institutional design, and global development. PSC is the first mathematical instantiation, but the theoretical landscape that follows is broad and largely unexplored.

# 10.9 Limitations

While regenerative capital introduces a new capital logic, several limitations remain. First, realised recycling rates *R* depend on institutional behaviour, which varies across sectors and

may be influenced by leadership, fiscal pressures, or operational constraints. Second, regenerative systems require sufficient transparency and governance infrastructure to maintain repayment norms; weak data systems may reduce effectiveness. Third, the PSC model abstracts from political economy dynamics, which may shape capital allocation or repayment incentives in real deployments. Fourth, regenerative capital complements but does not replace taxation, debt, or equity in systems requiring revenue generation or enforceable private claims. Finally, long-run empirical validation is still developing, and more research is needed to observe regenerative dynamics across multiple decades of deployment.

# 11. Conclusion

This paper has introduced **Regenerative Capital Theory**, a new paradigm in economic organisation that expands the canonical capital taxonomy beyond debt, equity, and grants. Regenerative capital is defined by four structural features:

- 1. Principal preservation,
- 2. multi-cycle value creation,
- 3. non-liability, soft-repayable structures,
- 4. system-level strengthening across cycles.

These characteristics distinguish regenerative capital from all existing classes and allow it to generate **positive-sum**, **non-extractive**, **multi-cycle dynamics** that traditional capital cannot replicate.

PSC provides the first fully specified instance of regenerative capital, demonstrating mathematically that:

- for any R > 0, regenerative capital outperforms one-shot philanthropy,
- PSC may numerically match or exceed debt only at high recycling rates (typically R ≥ 0.96), though its structural advantages over debt—zero liabilities, zero interest, no fragility amplification—remain independent of R,
- When R = 0, regenerative capital reduces to philanthropic grant behavior; when R is low, regenerative systems remain advantageous relative to grants but converge toward finite horizon dynamics rather than indefinite cycles.
- institutions strengthen rather than weaken as capital cycles,
- system IRR and SVM reveal substantial long-run advantages,
- fragility declines structurally,
- long-horizon planning becomes rational,
- capability compounds across cycles instead of decaying.

Regenerative capital thus represents a profound conceptual shift: capital becomes renewable.

This departure from extractive logic has transformative implications for public finance, philanthropy, infrastructure, climate resilience, scientific research, community systems, and

development economics. The theory moves capital from a model of depletion to a model of *perpetual capability formation*.

Where traditional systems ask, "How do we pay for this?", regenerative systems ask, "How do we strengthen the next cycle?"

This paper lays the intellectual foundation for a new field. The framework developed here provides the conceptual, mathematical, and institutional bedrock upon which regenerative capital systems—PSC and beyond—can evolve across sectors and geographies. The open research questions identified in Section 10 point toward a rich agenda that will require contributions from economists, policymakers, institutional leaders, complexity theorists, behavioural scientists, and systems designers.

In closing: regenerative capital offers a pathway toward durable, long-horizon, non-extractive systems capable of compounding public value across time. As economic, environmental, and institutional fragilities intensify globally, the need for such systems becomes increasingly clear. Regenerative Capital Theory provides both a new lens and a new tool: an economic architecture grounded in renewal rather than depletion, capable of supporting the next generation of public-good institutions.

# **Appendix A — Formal Derivations**

# A.1 Capital Evolution

$$C_n = C_0 R^{n-1}$$

#### A.2 Social Value and Institutional Benefit

$$S_n = kC_n, E_n = \gamma C_n$$

# A.3 Total System Value

$$TSV = \sum_{n=1}^{N} E_n + C_{N+1}$$

Substituting recursion:

$$TSV = \gamma C_0 \frac{1 - R^N}{1 - R} + C_0 R^N$$

# A.4 System IRR

$$IRR_{system} = \left(\frac{TSV}{C_0}\right)^{\frac{1}{N}} - 1$$

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